Disclaimer

Forward Looking Statements
This presentation contains certain forward-looking statements including, without limitation, regarding the Group’s financial position, business strategy, plans and objectives of management for future operations. Such forward-looking information involves risks and uncertainties, assumptions and other factors that could cause the actual results, performance or achievements of the Group to differ materially from those in the forward-looking statements. The forward-looking statements in this presentation reflect views held only as of the date hereof. Neither Kingspan nor any other person gives any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements in this presentation will actually occur. Kingspan undertakes no duty to and will not necessarily update any such statements in light of new information or future events, except to the extent required by any applicable law or regulation.
The Business

- A global leader in high performance insulation and building envelopes
- Market leading positions in UK, Mainland Europe, North America and Australasia
- Proprietary technology drives differentiation in product performance

![Product Breakdown Diagram]

- 64% Insulated Panels
- 24% Insulation
- 6% Access Floors
- 6% Environmental
What We Deliver

Excellence in Energy

Architectural Inspiration

Fully Integrated Envelope Solutions

Building Science

Comfort & Savings
January – April 2016*

Revenue up 25% to €903m
+27% at constant currency
+8% pre-acquisition & at constant currency

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<table>
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<tbody>
<tr>
<td>Insulated Panels</td>
<td>+37%</td>
</tr>
<tr>
<td>Insulation</td>
<td>+11%</td>
</tr>
<tr>
<td>Access Floors</td>
<td>+6%</td>
</tr>
<tr>
<td>Environmental</td>
<td>-3%</td>
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*01-01-16 to 30-04-16
Key Themes 2015/2016

- Strong organic growth in UK and US
- Improving Western Europe momentum, particularly the Netherlands and France
- Germany and Eastern Europe solid
- Middle East and Australasia activity mixed but relatively flat
- Penetration growth in all regions
- Healthy order book overall
Global Organic Expansion

- Kankaanpää, Finland: QuadCore Panel Line 2016
- Zwevezele, Belgium: PIR Roofpanel Line 2016
- Perpignan, France: PIR Roofpanel Line 2017
- Modesto, USA: QuadCore Panel Line 2017
- Winchester, USA: XPS Insulation Line 2017
- Monterrey, Mexico: QuadCore Panel Line 2017
- Dubai, UAE: QuadCore Panel Line 2016, PIR Ducting Insulation 2016
- Novosibirsk, Russia: Mixed Panel Line 2017
- Melbourne, Australia: Kooltherm Line 2016
Our Evolution - Financial

CAGR = 17.8%
Growing ROCE

2011: 10.0%
2012: 10.7%
2013: 12.3%
2014: 13.4%
2015: 15.2%